

**Understanding the relevance of national culture in international business research: A
quantitative analysis**

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Understanding the relevance of national culture in International Business research: A quantitative analysis

Abstract

This review is a comprehensive quantitative analysis of the International Business literature whose focus is on national culture. The analysis relies on a broad range of bibliometric techniques as productivity rankings, citation analysis (individual and cumulative), study of collaborative research patterns, and analysis of the knowledge base. It provides insights on (I) faculty and institutional research productivity and performance; (II) articles, institutions, and scholars' influence in the contents of the field and its research agenda; and (III) national and international collaborative research trends. The study also explores the body of literature that has exerted the greatest impact on the researched set of selected articles.

Key words: Quantitative analysis, national culture, international business, bibliometric, citation analysis

INTRODUCTION

The role played by national culture (NC) and cultural differences and distances (CD) in a wide range of International Business (IB) decisions has been researched extensively in existing literature. As a consequence, some recent literature reviews within the IB field have focused their attention on this issue. Some of these reviews center their attention on a specific topic as, for instance, the impact of cultural differences on the mode used to enter the target markets, the performance of the internationalization processes, or the way of managing shared ventures —e.g.: Harzing (2003); Morschett et al. (2010), Reus and Rottig (2009); Shenkar (2001); Tihanyi et al. (2005). Others show a wider perspective, as the recent review published in the *International Journal of Management Reviews* by López-Duarte, et al. (2015) —LVG from here— aimed at mapping the entire field (e.g.: international growth decisions, choice of target countries, alternative entry modes features and performance, human resource management, organizational design, knowledge transfer).

LVG (2015) is a study developed from a subjective approach based on a qualitative analysis of 265 selected articles published in 26 leading IB and Management journals from 2000 to 2012¹. As a qualitative study, it relies on a content analysis of the articles selected by the research team. Therefore, it can be expected that the final output reflects the subjective views and interpretations of its authors (Ramos-Rodríguez and Ruíz-Navarro, 2004). In other words, when a literature review is developed from a qualitative approach, potential personal biases arise as the researchers

¹ See LVG (2015) for an exhaustive description of the process and criteria followed to select both the journals and the articles included in the researched dataset. In short, the list of selected journals includes the *International Business Review (IBR)*, *International Marketing Review (IMR)*, *Journal of International Business Studies (JIBS)*, *Journal of International Management (JIMn)*, *Journal of International Marketing (JIMr)*, *Journal of World Business (JWB)*, and *Management International Review (MIR)*, as well as the 20-top academic management journals initially classified by Gómez-Mejía and Balkin (1992) and later reviewed by Pisani (2011) and Werner (2002). The dataset of selected studies gathers full length articles that focus on firm-level business activity and management decisions in international contexts and show a specific focus on NC/CD.

interpret the field as a result of their experience. In fact, to fully understand the structure of any field of study, qualitative/subjective analyses must be complemented with quantitative/objective ones that prevent any personal biases of the researchers and provide objectivity and reliability of results² (Acedo and Casillas, 2005).

The purpose of this article is to perform a comprehensive quantitative analysis of the relevance of NC/CD in IB literature. We use the same set of articles selected by LVG (2015)³ in order to complement and improve LVG's qualitative findings. We contribute to the IB literature by providing insights on (I) faculty and institutional research productivity and performance; (II) articles, institutions, and scholars' influence in the contents of the field and its research agenda; and (III) the body of literature that has exerted the greatest impact on this set of selected articles. We conduct a series of bibliometric analyses that rely on the application of quantitative methods to a sample of articles (Pritchard, 1969). Examining the use of documents and publications patterns (Diodato, 1994; Hawkins, 1977) within existing literature on a topic permits measuring, describing, and evaluating scientific publications (Hood and Wilson, 2001; Moed et al. 1995) and provides a monitoring device for university research management and even science policy. Thus we offer a quantitative, arguably objective, depiction of the field of study which may contribute to track academic advancements and steer future research endeavors. The bibliometric techniques used in this paper are productivity rankings (for both scholars and institutions), citation analysis, study of collaborative research trends, and analysis of the knowledge base.

² See Lahiri and Kumar (2012) for an exhaustive appraisal of the relevance of quantitative reviews on a wide variety of disciplinary areas.

³ An appendix gathering the 265 articles used in LVG (2015) is available in the on-line version of the article published in the journal's website.

The article is organized as follows: first, we present the analysis of most prolific and productive authors and institutions. Then the citation analysis identifying most influential works, authors, and institutions is presented. The following section explores the collaborative research trends within the field. Finally, the analysis of the knowledge base is performed and its results are depicted. The last section displays main conclusions, reflections and limitations.

PRODUCTIVITY RANKINGS

Productivity rankings inform about the most prolific and productive authors/institutions within the field. In order to provide a comprehensive overview, we rely on the total and adjusted number of articles published by authors and institutions, their length, and their performance in terms of 9 different journal metrics. In order to build these rankings, data relative to each article was collected and categorized by author/s, authors' institutional affiliation at the time of publication, institutions' host countries, year, journal, article length, and journals' performance in the year of publication.

Absolute and adjusted productivity of authors and institutions: number of published articles

Paper counts are the most basic bibliometric measure; nevertheless, they are a first approach to compare the productivity and volume of research among scholars and institutions. A high number of publications in top journals indicates that a scholar/institution has been prolific and successful in generating high quality research within the field and high visibility output (Peng and Zhou (2006), as well as in submitting her/his research to the critical review of fellow researchers and gaining their approval (Ramos-Rodríguez and Ruíz-Navarro (2004). These scholars/institutions may hold considerable influence on the direction of future research and should receive special credit for facilitating advancement of knowledge within this area. In other words, this analysis provides insights into the state of scholarship in this subfield by identifying scholars and institutions driving the research contexts and agenda. This is a particularly interesting issue if we

take into account the increasing number of researchers and institutions that focus their attention on the IB field. Additionally, developing these rankings is useful for comparative purposes across different sub-fields or areas within the IB field, especially in verifying consistency in research productivity, as well as for analyzing the changing geographical scope of the institutions driving the research agenda.

Therefore, our first productivity measure gathers information about the number of published articles by scholars and institutions. For each of the 265 articles within the database we recorded information about the authors, their institutional affiliation at the time of publication, and the home country of each individual institution —we considered both academic and non-academic institutions. For each individual author/institution we considered both full (or total) and fractional (or adjusted) counting (Glänzel, 2001). The total or raw number of contributions gathers the absolute number of articles in which each author/institution is involved (regardless of the total number of co-authors in the article), while the adjusted contribution takes into account the number of different co-authors in an article. The adjustment process considers that an author contributes more, individually, with a single author article than with a multi-author article. Therefore, it recognizes, and adjusts for, that portion of the article attributable to the scholar/institution alone (Inkpen and Beamish, 1994; Knight et al. 2000). Following prior research (e.g.: Knight et al., 2000; Kumar and Kundu 2004; Quer et al. 2007, Treviño et al., 2010): (I) if an article was co-authored by more than one author from the same institution, the institution was credited with one appearance (total or adjusted) per author, (II) if an author listed a multiple institutional affiliation⁴, full credit (total or adjusted) was given to each institution; and (III) no distinction was made regarding the order of appearance of scholars.

⁴ A slight 3% of the total amount of authors included in the database showed a multiple affiliation.

A total of 523 different authors and 304 institutions are involved in the 265 selected articles. More than 80% of the authors and 55% of the academic institutions contributed only one article (absolute counting). Although the result for academic institutions is fairly consistent with Lotka's law⁵, the percentage of scholars contributing only once is quite higher than expected. Both authors and institutions counting adjust quite well to the *square root law*⁶, so that a relative low number of scholars/institutions (i.e.: 31 authors and 14 institutions) is involved in more than half of the total amount of articles. These results point to (I) a wide variety of researchers working in the area, but only a few being able to consistently publish in the selected top journals, (II) the existence of intra-university clusters of researchers working in the field, and (III) a high concentration ratio of authors and institutions that work in a persistent way in the field.

Tables 1 and 2 report the most prolific individual and institutional contributors to the field.

⁵ The first developemnt of this law was placed by Lotka in 1926 and it states that (I) the number (of authors) making n contributions is about $1/n^2$ of those making one and (II) the proportion of all contributors that makes a single contribution is about 60 per cent. See Glänzel and Schubert (1985) for an exhaustive review of the law contents and later updates.

⁶ Formerly placed by the De Solla in 1963, the *square root law* states that half of the scientific papers within a field/topic/area are contributed by the top square root of the total number of scientific authors —see Glänzel and Schubert (1985) for a review and updates.

Table 1. Most prolific authors

Rank*	Author	Adjusted contributions/Total contributions	Rank*	Author	Adjusted contributions/Total contributions
1	Luo, Yadong	8.58/11	16-23	Marshall, R. Scott	1.5/2
2	Slangen, Arjen	3.58/7	16-23	Mayrhofer, Ulrike	1.5/2
3	Ellis, Paul	3/3	16-23	Nielsen, Bo Bernhard	1.5/2
4	Griffith, David A.	2.9/7	16-23	Peltokorpi, Vesa	1.5/2
5	Shenkar, Oded	2.41/7	16-23	Tsang, Eric W. K.	1.5/2
6	Cavusgil, S. Tamer	2.16/8	24	Vaara, Eero	1.41/4
7	Brock, David M.	2.08/4	25-27	Dikova, Desislava	1.33/2
8	Reus, Taco H.	2/3	25-27	Hennart, Jean-Francois	1.33/3
9	Richards, Malika	2/4	25-27	Janssens, Maddy	1.33/2
10	Schlegelmilch, Bodo B.	1.83/4	28-29	Gong, Yaping	1.25/2
11-14	Demirbag, Mehmet	1.66/5	28-29	Lin, Xiaohua	1.25/3
11-14	Glaister, Keith W.	1.66/5	30-33	Hutzschenreuter, Thomas	1.16/3
11-14	Stahl, Günter K.	1.66/5	30-33	Malhotra, Shavin	1.16/3
11-14	Tatoglu, Ekrem	1.66/5	30-33	Sinkovics, Rudolf R.	1.16/4
15	Ambos, Borjn	1.53/3	30-33	Sivakumar, K.	1.16/3
16-23	Caligiuri, Paula M.	1.5/2	34	Wang, Cheng Lu	1.08/3
16-23	Dow, Douglas	1.5/3	35-65	31 authors whose score is 1 (adjusted contribution)	
16-23	Drogendijk, Rian	1.5/3			

*Ranked by adjusted number of contributions.

As shown in Table 1, Yadong Luo, Arjen Slangen, Oded Shenkar and David Griffith are among the top 5 most prolific authors considering both raw and adjusted counting, contributing more than 2.4 times (adjusted contribution) to our selected list. Paul Ellis and S. Tamer Cavusgil are among the top five when considering only adjusted or total contribution respectively⁷, but they show a different profile: while Ellis contributes with 3 single authored articles to the database, Cavusgil contributes with 8 articles, but participates repeatedly in intra and extramural research teams. As shown in Table 1, large differences exist when comparing total and adjusted contributions of most prolific authors pointing, once again, to the relevance of collaborative research. Noteworthy is the collaboration among most prolific researchers (e.g.: Luo and Shenkar, Griffith and Cavusgil). The magnitude of contribution of leading authors can best be viewed in comparison to the average appearance of 0.51. Furthermore, taking into account their total number of contributions, the wide spectrum of journals they have published in, as well as existing distinctions among these journals in terms of aim and scope, we can affirm that some of these prolific authors (e.g.: Luo, Shenkar) have reached a particularly extensive and diverse audience.

⁷ Luo has been identified as the most prolific author in different studies relative to the entire IB field (Lahiri and Kumar, 2012; Xu et al. 2008), as well as studies relative to a particular sub-field or area —e.g.: the study by Quer et al. (2007) relative to business and management in China. Cavusgil, Ellis, Griffith, Shenkar, and Tsang are also among the most prolific authors (adjusted counting) identified in Xu et al. (2008).

Table 2. Most prolific institutions

Rank*	Institution	Adjusted contributions/Total contributions	Rank*	Institution	Adjusted contributions/Total contributions
1	U. Miami	8.92/12	22-24	INSEAD	2.5/7
2	Erasmus U.	7.16/13	22-24	U. Groningen	2.5/5
3	Vienna U. Economics and Business Administration	5.16/12	22-24	U. Minnesota	2.5/5
4	U. London	4/9	25	Ben-Gurion U.	2.25/3
5	Tilburg U.	3/10	26	U. Auckland	2.17/5
6	Rutgers U.	3.85/11	27	U. Pennsylvania	2.02/6
7	Hanken School of Economics	3.71/13	28-35	Chinese U. Hong Kong	2/7
8	U. South Carolina	3.67/8	28-35	U. Alicante	2/6
9	Michigan State U.	3.5/12	28-35	Hong Kong U. Science & Technology	2/5
10-11	U. Sheffield	3.33/10	28-35	Loughborough U.	2/5
10-11	WHU – Otto Beisheim School of Management	3.33/8	28-35	Stockholm U.	2/5
12	Uppsala U.	2.87/7	28-35	U. Leeds	2/5
13-14	U. the West of England	3/5	28-35	Katholicka Universiteit Leuven	2/4
13-14	Hong Kong Polytechnic U.	3/3	28-35	U. Vaasa	2/4
15	U. Western Ontario	2.83/8	36-39	Hong Kong Baptist U.	1.83/8
16	U. Amsterdam	2.77/8	36-39	U. Oklahoma	1.83/6
17-18	Ohio State U.	2.67/8	36-39	U. New South Wales	1.83/3
17-18	Monash U.	2.67/7	40-42	National Chengchi U.	1.75/5
19	Texas A&M U.	2.62/6	40-42	Pennsylvania State U.	1.75/4
20	U. Texas at Dallas	2.58/5	40-42	U. North Carolina	1.75/4
21	U. Melbourne	2.54/6	43-59	17 institutions whose score is 1.5 or higher (adjusted contribution)	

*Ranked by adjusted number of contributions.

U.: University/University of

The ranking of most prolific institutions is led by the University of Miami (USA), the Erasmus University of Rotterdam (Netherlands), and the Vienna University of Economics and Business Administration (Austria) both in terms of full and adjusted contribution. Actually, the set of universities included in the top-10 are the same in both total and adjusted rankings, gathering six European universities and four US universities. While the outstanding position of some of these institutions is tightly linked to individual prolific authors (e.g.: University of Miami-Yadong Luo), wider groups of authors contribute to the positioning of other academic institutions (e.g.: Erasmus University-6 authors: Vienna University-5 authors). A wider exploration of the geographic patterns shows that European institutions dominate this research area or sub-field — 40/45% (total/adjusted contribution, respectively) of the top-50 academic universities are European—, while the US remains at a second place—37/32% representation. Conversely, the presence of institutions from Asia-Pacific remains at about 20% in both rankings with no institutions within the top-10. These results point to a wide internationalization of the knowledge creation process within this sub-field, as institutions from around the globe are involved in this body of research. Our findings corroborate only partially previous studies: although the internationalization of knowledge creation was already predicted by Inkpen and Beamish (1994)⁸ and later corroborated by Lahiri and Kumar (2012), Treviño et al. (2010), and Xu et al. (2008)⁹, these studies show a predominant role of North American institutions and an emerging and/or far second (even third) place of European institutions. In addition, the most recent studies point to institutions coming from Asia-Pacific as a growing force that is not corroborated in our study.

⁸ They found a slight increase in the weight of non-US institutions when comparing their results with those of a previous study by Morrison and Inkpen (1991).

⁹ These studies are not centered in any particular issue or subject within the IB field.

Conversely, our findings point to the relevance of European institutions in driving the research agenda within this particular sub-field in the analyzed period.

Absolute and adjusted productivity of authors and institutions based on journals' performance

Journal metrics play a central role in most performance evaluations of research outputs as they have become a highly used way to rank scientific journals. As stated in Glänzel and Moed (2002), journal metrics are designed to assess the significance and performance of individual journals, their role and position in the international formal communication network, and their quality or prestige as perceived by scholars. Different metrics exist, each of them calibrated to take into account specific features and focused on a particular (therefore, limited) perspective. Bibliometricians agree on the complex and multi-dimensional nature of journal performance (Moed et al., 2012). As a consequence, no single metric can effectively capture the entire spectrum of research performance; using Moed's (2010, p. 274) words "there is no single perfect indicator of journal performance".

In order to provide a wide perspective of authors and institutions' productivity based on journals performance, and following suggestions in the White Paper on the Evolution of Journals Assessment, our analysis is based on nine different metrics whose respective methodologies, data sources, advantages, and drawbacks have been widely discussed in existing literature¹⁰. In particular, we have based on the metrics calculated and published by Thomson Reuters —i.e.: Journal Citations Reports (JCR)—, Eigenfactor Organization, and Scopus: JCR Annual-impact factor (JCR), JCR Annual-impact factor without journal self-citation (JCR-wsc), JCR 5-year

¹⁰ See, among others, Bergstrom (2007), Bergstrom et al. (2008). Colledge et al. (2010), González-Pereira et al. (2010), Guerrero-Bote and Moya-Anegón (2012), Moed et al. (2012), Sicilia et al. (2011), and Waltman et al. (2013).

impact factor (JCR-5), JCR Immediacy index (JCR-im), Eigenfactor Score (EgS), Article Influence Score (AI), Impact per Publication (IPP), Source Normalized Impact per Paper (SNIP), and Scimago Journal Rank (SJR) —see Table 3 for an overview of these metrics.

Table 3. Overview of journal metrics

Metric		Publisher	Description	Data Source
Journal Citation Report	JCR	Thomson Reuters	The frequency with which the average article in a journal has been cited in a 2-year period of time	Thomson Reuters
Journal Citation Report Immediacy Index	JCR-Im	Thomson Reuters	The frequency with which the average article in a journal has been cited in the same year that it has been published	Thomson Reuters
Journal Citation Report without self-citation	JCR-wsc	Thomson Reuters	The frequency with which the average article in a journal has been cited in a 2-year period of time. Citations coming from the same journal are not considered	Thomson Reuters
5 year Journal Citation report*	JCR-5	Thomson Reuters	The frequency with which the average article in a journal has been cited in a 5-year period of time	Thomson Reuters
Eigenfactor Score	EgS	Eigenfactor Organization	The frequency with which the average article in a journal has been cited in a 5-year period of time. Citing journals are weighted depending on their influence	Thomson Reuters
Article Influence	AI	Eigenfactor Organization	Ratio between the journal EgS and the normalized fraction of articles published by this journal	Thomson Reuters
Scimago Journal Rank	SJR	Scopus	The frequency with which the average article in a journal has been cited in a 3-year period of time. Citing journals are weighted depending on their influence and the subject field	Scopus**
Impact per Publication	IPP	Scopus	The frequency with which the average article in a journal has been cited in a 3-year period of time	Scopus
Source Normalized Impact per Paper	SNIP	Scopus	The journal IPP normalized for the citations in the subject field	Scopus

*Only available for articles published from 2007. ** Scopus database gathers a higher number of journals than Thomson Reuters.

To assess institutions and authors' productivity the following process was followed: as a first step and for each of the 265 articles, we considered the nine different journal metrics in the year that the article was published. Second, we weighted each of these metrics by the adjusted number of authors and the standardized article's length —the total number of pages per article was standardized based on a conversion factor using the average number of pages of the articles published in the *Journal of International Business Studies*. Then, a cumulative value was estimated for each of the 523 authors by adding the scores relative to all the articles in which the author was involved. The final output is an author's cumulative productivity value for each of the nine different metrics considered. The same process was applied in order to assess the productivity of the 304 institutions. Tables 4 and 5 present these cumulative values for the most productive authors and institutions respectively.

As said before, each metric aims at favoring a particular perspective; therefore, rankings differ from one another. Although correlations exist, they are far from perfect. Focusing on the leadership positions in each ranking, we find 2 authors that keep consistently among the top-10 regardless of the metric considered: Luo Yadong and Eero Vaara¹¹. As they keep this position even in the JCR-5 that is only calculated for articles published after 2007, we can affirm that their leadership keeps consistent all along the analyzed period. Gunter Stahl keeps within this top-10 group for all metrics except JCR-5, pointing to a leadership position similar to that of the former two, but in the first sub-period (2000-2006). Conversely, other authors (e.g. Johannes C. Voll) enter the top-10 only for JCR-5, pointing to the opposite situation. Oded Shenkar and Dan V.

¹¹ Up to 9 of our top-50 most productive scholars (JCR) are also among the most productive authors in the entire IB field in the period 1996-2008 as shown in the study by Treviño et al. (2010).

Caprar keep a consistent prominent position except for immediacy index; while Alain Verbeke, Julia Eiche, Christian Schwens, and Ruediger Kabst enter this top-10 list only when considering the immediacy degree of the citation process, pointing to cutting-the-edge research quickly acknowledged and cited by colleagues. Nevertheless, it must be noted that the immediacy index is biased by the number of issues per year published by the journal: articles in journals that publish a high number of issues per year (e.g.: *Strategic Management Journal*, *Journal of Management Studies*) are more likely to be cited within the same year than articles published in journals that publish a low number of issues per year (e.g.: *Academy of Management Review*, *Journal of World Business*).

As shown in Table 4, some authors enter this top-10 selected group when the citing journals influence is considered (e.g.: Yaping Gong, Craig Crossland, Donald Hambrick, Albert Cannella, Mohan Subramanian), while other authors enter this group when the data source is broadened (e.g.: David Griffith, Taco Reus). Arjen Slangen, Riika Sarala, Paul Ellis, S. Tamer Cavusgil, and Thomas Hutzschenreuter are also consistently among the top-10 in terms of productivity based on journals metrics.

Table 4. Most productive authors based on journals performance

JCR	JCR-im	JCR-wsc	EgS	AI	SJR	SNIP	IPP	JCR-5*									
Luo, Y.	18.39	Luo, Y.	3.01	Luo, Y.	15.89	Luo, Y.	0.09	Luo, Y.	19.07	Luo, Y.	29.48	Luo, Y.	20.59	Luo, Y.	24.53	Luo, Y.	7.06
Vaara, E.	5.58	Hutzschenreuter, T.	1.15	Vaara, E.	4.46	Gong, Y.	0.02	Shenkar, O.	2.82	Shenkar, O.	5.61	Vaara, E.	4.30	Vaara, E.	6.62	Vaara, E.	6.66
Stahl, G.	4.74	Voll, J.C.	1.11	Stahl, G.	3.96	Stahl, G.	0.02	Vaara, E.	2.62	Vaara, E.	5.38	Ellis, P.	4.07	Slangen, A.	6.20	Caprar, D.V.	5.92
Slangen, A.	4.67	Vaara, E.	1.05	Shenkar, O.	3.83	Vaara, E.	0.02	Gong, Y.	2.59	Stahl, G.	5.10	Slangen, A.	4.00	Ellis, P.	6.03	Sarala, R.	5.76
Sarala, R.	4.43	Verbeke, A.	0.95	Slangen, A.	3.63	Shenkar, O.	0.02	Ellis, P.	2.35	Ellis, P.	4.55	Shenkar, O.	3.69	Stahl, G.K.	5.86	Ellis, P.	5.21
Ellis, P.	4.32	Sarala, R.	0.95	Sarala, R.	3.48	Caprar, D.V.	0.01	Slangen, A.	2.30	Slangen, A.	4.51	Stahl, G.K.	3.68	Reus, T.	5.61	Shenkar, O.	5.02
Shenkar, O.	4.21	Stahl, G.	0.86	Ellis, P.	3.30	Crossland, C.	0.01	Stahl, G.	2.27	Caprar, D.V.	4.21	Cavusgil, S.T.	3.51	Cavusgil, S.T.	5.06	Slangen, A.	5.00
Cavusgil, S.T.	4.07	Eiche, J.	0.83	Hutzschenreuter, T.	3.06	Hambrick, D.C.	0.01	Hutzschenreuter, T.	2.15	Cavusgil, S.T.	4.05	Hutzschenreuter, T.	2.97	Caprar, D.V.	4.98	Hutzschenreuter, T.	4.84
Caprar, D.V.	3.92	Kabst, R.	0.83	Caprar, D.V.	3.06	Cannella, A.A.	0.01	Caprar, D.V.	1.94	Sarala, R.	3.96	Caprar, D.V.	2.91	Shenkar, O.	4.88	Voll, J.C.	4.84
Hutzschenreuter, T.	3.81	Schwens, C.	0.83	Cavusgil, S.T.	3.03	Subramaniam, M.	0.01	Cavusgil, S.T.	1.90	Gong, Y.	3.91	Griffith, D.A.	2.85	Sarala, R.	4.82	Cavusgil, S.T.	4.71
Sinkovics, R.R.	3.77	Caprar, D.V.	0.81	Sinkovics, R.R.	2.79	Yu, T.	0.01	Sarala, R.	1.81	Crossland, C.	3.89	Sarala, R.	2.76	Hutzschenreuter, T.	4.54	Reus, T.	4.69
Voll, J.C.	3.42	Shenkar, O.	0.72	Voll, J.C.	2.76	Caligiuri, P.	0.01	Cannella, A.A.	1.79	Hambrick, D.C.	3.89	Sinkovics, R.R.	2.68	Sinkovics, R.R.	4.51	Sinkovics, R.R.	4.53
Reus, T.	3.31	Slangen, A.	0.72	Reus, T.	2.53	Sarala, R.	0.01	Subramaniam, M.	1.79	Reus, T.	3.72	Hennart, H.F.	2.51	Voll, J.C.	3.91	Stahl, G.	4.18
Jean R.J.B.	3.15	Björkman, I.	0.58	Cannella, A.A.	2.31	Slangen, A.	0.01	Yu, T.	1.79	Hutzschenreuter, T.	3.58	Voll, J.C.	2.50	Jean, R.J.B.	3.56	Crossland, C.	3.98
Kang, J.K.	2.77	Cavusgil, S.T.	0.57	Subramaniam, M.	2.31	Hutzschenreuter, T.	0.01	Crossland, C.	1.79	Cannella, A.A.	3.51	Reus, T.	2.48	Demirbag, M.	3.51	Hambrick, D.C.	3.98
Kim, J.M.	2.77	Brouthers, K.	0.55	Yu, T.	2.31	Delios, A.	0.01	Hambrick, D.C.	1.79	Subramaniam, M.	3.51	Gong, Y.	2.45	Glaister, K.W.	3.51	Kang, J.K.	3.67
Cuypers, I.	2.65	Fee, A.	0.53	Jean, R.J.B.	2.28	Henisz, W.J.	0.01	Voll, J.C.	1.63	Yu, T.	3.51	Demirbag, M.	2.27	Tatoglu, E.	3.51	Kim, J.M.	3.67
Martin, X.	2.65	Gray, S.J.	0.53	Crossland, C.	2.18	Cavusgil, S.T.	0.01	Hennart, H.F.	1.62	Sinkovics, R.R.	3.30	Glaister, K.W.	2.27	Hennart, H.F.	3.42	Jean, R.J.B.	3.62
Hennart, H.F.	2.57	Bamossy, G.J.	0.51	Hambrick, D.C.	2.18	Ellis, P.	0.01	Sinkovics, R.R.	1.51	Voll, J.C.	3.15	Tatoglu, E.	2.27	Drogendijk, R.	3.31	Cannella, A.A.	3.55
Cannella, A.A.	2.49	Sinkovics, R.R.	0.50	Gong, Y.	2.17	Voll, J.C.	0.01	Kim, K.	1.50	Hennart, H.F.	3.11	Katsikeas, C.S.	2.20	Dow, D.	3.25	Subramaniam, M.	3.55
Subramaniam, M.	2.49	Kang, J.K.	0.48	Kang, J.K.	2.06	Kim, K.	0.01	Yeheke, O.	1.48	Yeheke, O.	2.91	Skarmas, D.	2.20	Floyd, S.W.	3.20	Yu, T.	3.55
Yu, T.	2.49	Kim, J.M.	0.48	Kim, J.M.	2.06	Floyd, S.W.	0.01	Demirbag, M.	1.42	Kim, K.	2.88	Dow, D.	2.19	Barkema, H.	3.19	Cuypers, I.	3.51
Dikova, D.	2.44	Uhlenbruk, K.	0.47	Hennart, H.F.	2.04	Brouthers, K.	0.01	Glaister, K.W.	1.42	Barkema, H.	2.77	Floyd, S.W.	2.17	Crossland, C.	3.17	Martin, X.	3.51
Crossland, C.	2.40	Dikova, D.	0.47	Yeheke, O.	2.04	Lepak, D.	0.01	Tatoglu, E.	1.42	Katsikeas, C.S.	2.76	Barkema, H.	2.15	Hambrick, D.C.	3.17	Kim, K.	3.48
Hambrick, D.C.	2.40	Cuypers, I.	0.46	Björkman, I.	1.98	Takeuchi, R.	0.01	Dow, D.	1.42	Skarmas, D.	2.76	Marshall, R.S.	2.14	Knippenberg, D.	3.06	Aybar, B.	3.46
Katsikeas, C.S.	2.39	Martin, X.	0.46	Cuypers, I.	1.97	Yun, S.	0.01	Larimo, J.	1.29	Floyd, S.W.	2.58	Drogendijk, R.	2.12	Tröster, C.	3.06	Ficici, A.	3.46
Skarmas, D.	2.39	Malhotra, S.	0.44	Martin, X.	1.97	Knippenberg, D.	0.01	Reus, T.	1.29	Knippenberg, D.	2.57	Schlegelmich, B.B.	2.08	Griffith, D.A.	3.04	Chang, K.	3.30
Gong, Y.	2.37	Sivakumar, K.	0.44	Demirbag, M.	1.74	Tröster, C.	0.01	Delios, A.	1.26	Tröster, C.	2.57	Crossland, C.	2.06	Björkman, I.	2.99	Chari, M.	3.30
Dow, D.	2.35	Yeheke, O.	0.42	Glaister, K.W.	1.74	Chen, G.	0.01	Henisz, W.J.	1.26	Demirbag, M.	2.49	Hambrick, D.C.	2.06	Gong, Y.	2.94	Johanson, J.	3.30
Björkman, I.	2.34	Jean, R.J.B.	0.40	Tatoglu, E.	1.74	Farh, C.	0.01	Chen, G.	1.24	Glaister, K.W.	2.49	Jean, R.J.B.	2.05	Nielsen, B.	2.93	Vahlne, J.E.	3.30
Nielsen, B.	2.31	Ellis, P.	0.40	Dikova, D.	1.72	Kirkman, B.	0.01	Farh, C.	1.24	Tatoglu, E.	2.49	Ragozzino, R.	2.01	Katsikeas, C.S.	2.91	Knippenberg, D.	3.28
Aybar, B.	2.28	Beugelsdijk, S.	0.35	Barkema, H.	1.70	Tangirala, S.	0.01	Kirkman, B.	1.24	Jean, R.J.B.	2.47	Malhotra, S.	1.99	Skarmas, D.	2.91	Tröster, C.	3.28
Ficici, A.	2.28	Demirbag, M.	0.35	Griffith, D.A.	1.63	Hennart, H.F.	0.01	Tangirala, S.	1.24	Björkman, I.	2.43	Sivakumar, K.	1.99	Kang, J.K.	2.86	Björkman, I.	3.10
Demirbag, M.	2.20	Glaister, K.W.	0.35	Katsikeas, C.S.	1.63	Kostova, T.	0.01	Floyd, S.W.	1.24	Delios, A.	2.36	Brouthers, K.	1.96	Kim, J.M.	2.86	Barkema, H.	3.07
Glaister, K.W.	2.20	Tatoglu, E.	0.35	Skarmas, D.	1.63	Yeheke, O.	0.01	Kostova, T.	1.20	Henisz, W.J.	2.36	Björkman, I.	1.89	Malhotra, S.	2.85	Abdi, M.	2.98
Tatoglu, E.	2.20	Barinaga, E.	0.33	Beugelsdijk, S.	1.58	Abdi, M.	0.01	Jean, R.J.B.	1.19	Chen, G.	2.36	Knippenberg, D.	1.86	Abdi, M.	2.79	Aulakh, P.	2.98
Griffith, D.A.	2.19	Knippenberg, D.	0.32	Verbeke, A.	1.56	Aulakh, P.	0.01	Nielsen, B.	1.16	Farh, C.	2.36	Tröster, C.	1.86	Aulakh, P.	2.79	Lamont, B.T.	2.97
Chang, K.	2.17	Tröster, C.	0.32	Floyd, S.W.	1.54	Brannen, M.Y.	0.01	Brouthers, K.	1.16	Kirkman, B.	2.36	Larimo, J.	1.86	Dikova, D.	2.77	Yeheke, O.	2.84
Chari, M.	2.17	Dow, D.	0.32	Knippenberg, D.	1.51	Salk, J.E.	0.01	Knippenberg, D.	1.15	Tangirala, S.	2.36	Nielsen, B.	1.78	Cuypers, I.	2.73	Floyd, S.W.	2.69
Johanson, J.	2.17	Barkema, H.	0.32	Tröster, C.	1.51	Vora, D.	0.01	Tröster, C.	1.15	Abdi, M.	2.34	Raz, A.	1.76	Martin, X.	2.73	Prashantham, S.	2.69

*Only for articles published from 2007 to 2012.

Heterogeneity among institutional rankings is less striking than among authors' ones (Table 5). 3 European universities keep among the top-10 regardless of the metrics considered —the Erasmus University of Rotterdam (Netherlands), the Hanken School of Economics (Finland), and the WHU Otto Beisheim School of Management (Germany). The University of Miami (USA) also remains within the top-10 for all journal metrics except for the JCR-5 (only available for articles published in the last years of the analyzed period). The Tilburg University (Netherlands), the Rutgers University (USA), and the University of London (UK) also show particularly prominent positions. Diversity is found when dealing with the immediacy of citation, weighting citing journals influence or broadening the data source; for instance, the Giessen University (Germany), the Texas A&M University (USA), the University of Groningen (Netherlands), and the University of Calgary (Canada) arise within the institutions publishing quickly cited research, the Hong Kong University of Sciences and Technology (Hong Kong), the Boston College (USA), and the University of Maryland (USA) remain within the top-10 when citing journals are weighted; and the Vienna University of Economics and Business (Austria) and the INSEAD (France) arise among the top-10 when the citing database is broader. Some academic institutions clearly improve their position when the analysis focuses only on the last sub-period of study, that is on JCR-5 (e.g.: Uppsala University-Sweden, the University of North Carolina-USA); while others (e.g. the University of Pennsylvania-USA) are among the top-10 in JCR and JCRws, but do not keep this position when considering the remaining metrics.

Table 5. Most productive institutions based on journals performance

JCR	JCR-im	JCR-wsc	EgS	AI	SJR	SNIP	IPP	JCR-5*									
U. Miami	18.95	U. Miami	3.07	U. Miami	16.42	U. Miami	0.10	U. Miami	19.07	U. Miami	30.01	U. Miami	20.98	U. Miami	25.33	Erasmus U. Rotterdam	15.18
Erasmus U. Rotterdam	11.41	U. Giessen	2.50	Erasmus U. Rotterdam	9.02	Hong Kong U. S&T.	0.03	Erasmus U. Rotterdam	5.79	Erasmus U. Rotterdam	13.53	Erasmus U. Rotterdam	12.06	Erasmus U. Rotterdam	17.98	Hanken S.E.	12.79
WHU – Otto Beisheim S.M.	9.74	WHU – Otto Beisheim S.M.	2.44	WHU – Otto Beisheim S.M.	8.10	Rutgers U.	0.03	WHU – Otto Beisheim S.M.	5.11	Hanken S.E.	8.66	WHU – Otto Beisheim S.M.	7.82	WHU – Otto Beisheim S.M.	12.03	WHU – Otto Beisheim S.M.	12.36
Hanken S.E.	9.70	Hanken S.E.	1.85	Hanken S.E.	8.05	U. Maryland	0.03	U. Maryland	4.54	Tilburg U.	8.55	Hanken S.E.	7.26	Hanken S.E.	11.79	Tilburg U.	9.18
Tilburg U.	7.41	Erasmus U. Rotterdam	1.54	Tilburg U.	5.79	Erasmus U. Rotterdam	0.03	Boston College	4.25	WHU – Otto Beisheim S.M.	8.50	Tilburg U.	6.75	Tilburg U.	10.16	Uppsala U.	8.23
Rutgers U.	7.10	U. London	1.24	Rutgers U.	5.43	Boston College	0.03	Hanken S.E.	4.15	Rutgers U.	8.48	U. London	6.65	U. London	9.12	Texas A&M U.	7.86
U. London	6.75	Texas A&M U.	1.16	U. London	5.12	INSEAD	0.02	Rutgers U.	4.08	U. Maryland	8.12	Rutgers U.	6.24	Texas A&M U.	8.82	U. North Carolina	7.57
U. Groningen	6.31	U. Groningen	1.12	Boston College	4.97	WHU – Otto Beisheim S.M.	0.02	Hong Kong U. S&T.	4.03	Texas A&M U.	8.04	Texas A&M U.	6.05	Rutgers U.	8.77	U. Maryland	7.50
U. Pennsylvania	6.28	U. Calgary	1.02	INSEAD	4.96	Texas A&M U.	0.02	Texas A&M U.	3.78	U. London	7.88	Vienna U. E&B Administration	5.91	Vienna U. E&B Administration	8.47	Boston College	7.11
INSEAD	6.12	Tilburg U.	1.00	U. Pennsylvania	4.76	Hanken S.E.	0.02	Tilburg U.	3.69	Boston College	7.75	INSEAD	5.50	INSEAD	8.00	U. Groningen	7.07
Uppsala U.	6.00	INSEAD	0.99	Vienna U. E&B Administration	4.69	U. Pennsylvania	0.02	INSEAD	3.32	INSEAD	7.41	U. Texas at Dallas	5.18	Uppsala U.	7.42	U. Miami	7.06
Vienna U. E&B Administration	5.62	U. Pennsylvania	0.98	U. Groningen	4.61	Ohio State U.	0.02	U. London	3.21	Hong Kong U. S&T.	7.04	Uppsala U.	4.75	U. Texas at Dallas	7.36	Georgia State U.	7.02
Texas A&M U.	5.58	U. North Carolina at Greensboro	0.95	Texas A&M U.	4.49	Tilburg U.	0.02	Ohio State U.	3.09	Vienna U. E&B Administration	6.96	U. Sheffield	4.54	U. Sheffield	7.02	Hong Kong Polytechnic U.	6.96
Boston College	5.42	Rutgers U.	0.93	Uppsala U.	4.19	U. London	0.02	U. Pennsylvania	3.02	U. Pennsylvania	6.45	U. Pennsylvania	4.45	U. Groningen	6.96	U. London	6.94
U. Giessen	5.14	U. New South Wales	0.88	U. Giessen	4.10	U. Amsterdam	0.02	Vienna U. E&B Administration	2.85	U. Texas at Dallas	6.43	Hong Kong U. S&T.	4.34	U. Pennsylvania	6.90	Southern New Hampshire U.	6.92
Georgia State U.	5.03	VU U. Amsterdam	0.80	Ohio State U.	4.05	U. Texas at Dallas	0.02	U. Sheffield	2.85	Ohio State U.	5.90	U. North Carolina	4.14	U. North Carolina	6.72	Indiana U.	6.59
Southern New Hampshire U.	4.55	U. Amsterdam	0.79	U. Maryland	3.78	U. Groningen	0.01	U. Groningen	2.62	U. North Carolina	5.56	Hong Kong Polytechnic U.	4.07	U. New South Wales	6.31	U. Leeds	6.54
U. Leeds	4.48	Uppsala U.	0.77	Hong Kong U. S&T.	3.50	U. Giessen	0.01	U. Amsterdam	2.56	U. Groningen	5.38	U. Groningen	4.04	Hong Kong Polytechnic U.	6.03	U. Pennsylvania	6.38
Ohio State U.	4.46	Vienna U. E&B Administration	0.76	Georgia State U.	3.48	U. New South Wales	0.01	U. Texas at Dallas	2.45	Uppsala U.	5.36	Ohio State U.	3.98	Georgia State U.	5.72	U. Giessen	6.24
U. North Carolina at Greensboro	4.43	Ohio State U.	0.74	U. Sheffield	3.48	U. Texas at Austin	0.01	Hong Kong Polytechnic U.	2.35	U. New South Wales	5.29	Boston College	3.97	U. Giessen	5.70	INSEAD	5.98
U. New South Wales	4.43	U. Sheffield	0.70	U. North Carolina at Greensboro	3.48	Pennsylvania State U.	0.01	U. Giessen	2.34	U. Sheffield	4.98	U. New South Wales	3.88	Boston College	5.55	Rutgers U.	5.95
U. Sheffield	4.41	U. T. Sydney	0.67	U. New South Wales	3.40	Arizona State U.	0.01	Uppsala U.	2.25	U. Texas at Austin	4.75	U. the West of England	3.79	U. Maryland	5.52	U. New South Wales	5.92
Indiana U.	4.34	Georgia State U.	0.64	Hong Kong Polytechnic U.	3.30	Uppsala U.	0.01	Arizona State U.	2.25	Pennsylvania State U.	4.67	U. Maryland	3.78	U. Leeds	5.43	U. Texas at Dallas	5.92
Hong Kong Polytechnic U.	4.32	Boston College	0.62	U. Texas at Dallas	3.11	Chinese U. Hong Kong	0.01	Georgia State U.	2.16	Arizona State U.	4.57	U. Leeds	3.70	Hong Kong U. S&T.	5.31	U. Manchester	5.21
U. Manchester	4.25	National Chengchi U.	0.60	U. Amsterdam	3.09	Vienna U. E&B Administration	0.01	U. Texas at Austin	2.14	Hong Kong Polytechnic U.	4.55	Georgia State U.	3.67	U. Amsterdam	5.24	Ohio State U.	5.02
National Chengchi U.	4.16	U. the West of England	0.59	U. Manchester	3.08	U. North Carolina at Greensboro	0.01	U. New South Wales	2.11	Georgia State U.	4.50	U. Giessen	3.66	Ohio State U.	5.22	Florida State U.	4.35

JCR		JCR-im		JCR-wsc		EgS		AI		SJR		SNIP		IPP		JCR-5*	
U. Maryland	4.15	U. Manchester	0.58	National Chengchi U.	3.02	Georgia State U.	0.01	Pennsylvania State U.	2.09	U. Amsterdam	4.50	Michigan State U.	3.65	U. Manchester	5.03	National Chengchi U.	4.16
U. Amsterdam	4.12	U. Texas at Dallas	0.57	U. Leeds	2.96	U. Iowa	0.01	Chinese U. Hong Kong	2.00	U. Giessen	4.42	U. South Carolina	3.57	Southern New Hampshire U.	4.94	U. Newcastle	4.06
Hong Kong U. S&T.	3.97	Loughborough U.	0.54	Southern New Hampshire U.	2.95	Nottingham U. B.S. China	0.01	U. Washington	1.89	Southern New Hampshire U.	4.13	U. Amsterdam	3.42	National Chengchi U.	4.71	Pennsylvania State U.	3.98
U. Texas at Dallas	3.63	U. Maryland	0.53	Arizona State U.	2.85	Southern New Hampshire U.	0.01	U. Melbourne	1.88	Indiana U.	3.93	Southern New Hampshire U.	3.35	Indiana U.	4.71	U. Texas at Austin	3.98
Michigan State U.	3.37	U. Sydney	0.53	U. Texas at Austin	2.85	National U. Singapore	0.01	U. North Carolina at Greensboro	1.81	U. Leeds	3.76	Chinese U. Hong Kong	3.22	U. the West of England	4.61	Korea U.	3.93
Florida State U.	3.21	Ryerson U.	0.52	Indiana U.	2.81	Indiana U.	0.01	Southern New Hampshire U.	1.80	U. Manchester	3.55	Indiana U.	3.19	Pennsylvania State U.	4.57	Loughborough U.	3.91
U. Texas at Austin	3.17	U. Utah	0.51	Pennsylvania State U.	2.77	Hong Kong Polytechnic U.	0.01	U. South Carolina	1.76	U. South Carolina	3.32	U. Melbourne	3.19	U. South Carolina	4.57	Nanyang T. U.	3.67
U. Melbourne	3.16	U. Leeds	0.50	Michigan State U.	2.69	U. Washington	0.01	U. Oklahoma	1.75	U. the West of England	3.27	U. Texas at Austin	3.17	U. Texas at Austin	4.47	Arizona State U.	3.55
Arizona State U.	3.12	Nanyang T. U.	0.48	U. the West of England	2.49	U. the West of England	0.01	Indiana U.	1.71	Cardiff U.	3.18	Pennsylvania State U.	3.12	U. Melbourne	4.38	Singapore Management U.	3.51
Pennsylvania State U.	3.08	Southern New Hampshire U.	0.47	U. South Carolina	2.37	École de Management de Lyon	0.01	U. Vaasa	1.68	National Chengchi U.	3.15	U. Oklahoma	3.07	Michigan State U.	4.32	Gothenburg U.	3.30
U. the West of England	3.01	Singapore Management U.	0.46	U. Vaasa	2.20	York U.	0.01	U. Leeds	1.68	Michigan State U.	3.12	Cardiff U.	3.03	U. Newcastle	4.02	Vienna U. E&B	3.29
U. Vaasa	2.93	Pennsylvania State U.	0.46	Florida State U.	2.13	U. South Carolina	0.01	U. Manchester	1.64	Korea U.	3.10	Ben-Gurion U.	3.02	Cardiff U.	3.88	Kühne Logistics U.	3.28
U. South Carolina	2.80	Michigan State U.	0.46	U. Melbourne	2.11	Korea U.	0.01	Korea U.	1.58	Tel Aviv U.	3.06	U. Manchester	3.00	Nottingham U. B.S. China	3.81	IMD	3.03
Nanyang T. U.	2.77	Indiana U.	0.45	U. Calgary	2.09	U. Leeds	0.01	Michigan State U.	1.55	U. Melbourne	3.04	Kent State University	2.99	U. Vaasa	3.76	U. T. Sydney	2.99

*Only for articles published from 2007 to 2012.

U.: University/University of S.M.: School of Management S.E.: School of Economics T.: Technological/Technology S&T.: Science and T. B.S.: Business School E&B: Economics & Business

The prominent position of European institutions and the scarce presence of Asia-Pacific institutions must again be acknowledged. As it was the case for prolific institutions, our results are not in line with existing analyses relative to the entire IB field —see, for instance, Treviño et al. (2010). It seems that academic institutions coming from the Asia-Pacific play (or are expected to play) a key role within IB research and agenda, but not in the particular area dealing with the role of NC/CD in IB decisions.

CITATION ANALYSIS

Understanding what are the key approaches which drive a research field requires observing the influence of the published research, i.e. the most cited works. While the most prolific authors are recognized for producing high quality research, the most influential pieces of research may be authored by less prolific authors (for an example see Pinto et al. (2014)). Thus it is important to analyze the citations each paper has received since any citation included in an article reflects some influence on the author's results and/or perspective, posited as an explicit recognition of an intellectual debt (Kochen, 1987). Even assuming the list of reasons for citing a work is extensive, and some negative reasons exist within this list, citations provide a formalized account of the information use and can be taken as a strong indicator of the work's reception by colleagues (Glänzel and Schoepflin, 1999). Therefore we use citation analysis as an objective way to measure the contributions of articles, and has previously been used to assess the influence not only of articles but also individuals, institutions, and journals to a particular field of knowledge – see, for instance, Acedo and Casillas (2005), Chandy and Williams, 1994; Li and Tsui (2002), Peng and Zhou (2006), Quer et al. (2007).

An analysis of the most influential works

In order to assess the actual impact of the articles gathered in our database, we conducted a citation analysis up to 31 December 2015 using the Scopus database. Citations were not counted for articles published in journals not included in this database for some particular years¹², so that we finally measured citation for 256 articles that gathered a total of 9,430 cites (8,821 excluding self-citation), an average of more than 36/34 cites per article. Table 6 reports the list of 55 articles with at least 50 cites. Although we have provided at least a three-year period for articles to be cited, it must be acknowledged that this analysis does not do full justice to articles published in most recent years: no article published in 2012 is in this list and only one article published in 2011 is among the most cited ones (Crossland and Hambrick, 2011). In order to take into account this bias we have considered also a relative citation ratio (i.e.: the ratio of citations per year, considering the number of years since the article was published).

¹² E.g.: *Management International Review* (2000-2004).

Table 6. Most cited articles

Rank*	Article	Journal	Year	Total citations excluding self-citations/ Total citations	Rank	Article	Journal	Year	Citations excluding self-citations per year
1	Johanson & Vahlne	JIBS	2009	513/522	1	Johanson & Vahlne	JIBS	2009	85.50
2	Tihanyi et al.	JIBS	2005	238/245	2	Tihanyi et al.	JIBS	2005	23.80
3	Delios & Henisz	SMJ	2003	171/180	3	Slangen & Van Tulder	IBR	2009	22.00
4	Brouthers & Brouthers	JIBS	2001	161/165	4	Barkema & Drogendijk	JIBS	2007	21.20
5	Pothukuchi et al.	JIBS	2002	145/146	5	Berry et al.	JIBS	2010	14.25
6	Evans & Mavondo	JIBS	2002	144/147	6	Crossland & Hambrick	SMJ	2011	14.22
7	Waldman et al.	JIBS	2006	128/138	7	Slangen	JWB	2006	14.00
8	Johnson et al.	JIBS	2006	124/125	8	Johnson et al.	JIBS	2006	13.78
9	Shimizu et al.	JIM	2004	120/127	9	Shimizu et al.	JIM	2004	12.13
10-11	Berry et al.	JIBS	2010	110/114	10	Zaheer & Zaheer	JIBS	2006	12.00
10-11	Zhang et al.	JIBS	2003	110/118	11	Stahl et al.	JIBS	2010	11.50
12	Skarmeas, et al.	JIBS	2002	108/113	12	Luo	JM	2002	11.40
13	Stahl et al.	JIBS	2010	106/113	13	Takeuchi et al.	AMJ	2005	11.38
14	Takeuchi et al.	AMJ	2005	104/112	14	Gong	AMJ	2003	11.17
15	Gong	AMJ	2003	103/107	15	Delios & Henisz	SMJ	2003	11.15
16	Larrison & Lubatkin	HR	2001	100/101	16	Waldman et al.	JIBS	2006	11.08
17	Björkman et al.	JIBS	2007	97/109	17	Björkman et al.	JIBS	2007	10.91
18	Brannen & Salk	HR	2000	95/102	18	Drogendijk & Slangen	IBR	2006	10.71
19	Paterson & Brock	IBR	2002	93/94	19	Mäkelä et al.	JWB	2010	10.67
20-21	Barkema & Drogendijk	JIBS	2007	91/92	20	Katsikeas et al.	JIBS	2009	10.40
20-21	Makino & Neupert	JIBS	2000	91/93	21	Sarala & Vaara	JIBS	2010	10.38
22	Luo	JM	2002	88/88	22	Demirbag et al.	MIR	2008	10.33
23	Delios & Henisz	JIBS	2003	87/90	23	Sakarya et al.	IMR	2007	10.20
24	Luo	ASQ	2001	86/101	24	Sirmon & Lane	JIBS	2004	10.17
25	Sirmon & Lane	JIBS	2004	85/87	25	Schwens et al.	JMS	2011	9.67
26	Filatotchev et al.	JIBS	2007	83/100	26	Wu et al.	JIBS	2007	9.60
27	Drogendijk & Slangen	IBR	2006	81/86	27	Sousa et al.	JIMk	2010	9.33
28-30	Hennart & Zeng	JIBS	2002	78/79	28	Skarmeas et al.	JIBS	2002	9.29
28-30	Manev & Stevenson	JIBS	2001	78/80	29	Dow & Ferencikova	IBR	2010	9.20
28-30	Zaheer & Zaheer	JIBS	2006	78/80	30	Brouthers & Brouthers	JIBS	2001	9.17
31	Shenkar et al.	AMR	2008	75/79	31-32	Vaara et al.	JMS	2012	9.00

Rank*	Article	Journal	Year	Total citations excluding self-citations/ Total citations	Rank	Article	Journal	Year	Citations excluding self-citations per year
32-33	Blomstermo et al.	IMR	2006	72/72	31-32	Luo	AMJ	2005	9.00
32-33	Slangen & Van Tulder	IBR	2009	72/75	33	Zhang et al.	JIBS	2003	8.67
34-36	Katsikeas et al.	JIBS	2009	67/72	34	Pothukuchi et al.	JIBS	2002	8.58
34-36	Li et al.	JIBS	2001	67/76	35-36	Jean et al.	JIMk	2010	8.40
34-36	Van Vianen et al.	AMJ	2004	67/69	35-36	Brock et al.	JIBS	2008	8.40
37	Ellis	JIBS	2008	65/66	37	Chen et al.	AMJ	2010	8.31
38-40	Ferner et al.	JWB	2001	64/67	38-40	Dow & Larimo	JIMk	2009	8.00
38-40	Luo	AMJ	2005	64/70	38-40	Makino & Neupert	JIBS	2000	8.00
38-40	Reus & Lamont	JIBS	2009	64/67	38-40	Hutzschenreuter & Voll	JIBS	2008	8.00
41	Ambos & Ambos	JIM	2009	61/64	41	Chakrabarti et al.	JIBS	2009	7.73
42	Slangen	JWB	2006	60/61	42	Stahl & Caligiuri	JAP	2005	7.60
43-45	Evans et al.	IMR	2000	59/60	43	Delios & Henisz	JIBS	2003	7.38
43-45	Tong & Reuer	JIBS	2007	59/64	44	Morschett et al.	JIM	2010	7.25
43-45	Uhlenbruc	JIBS	2004	59/59	45	Reus & Lamont	JIBS	2009	7.15
46-48	Arora & Fosfuri	JIBS	2000	58/59	46	Evans & Mavondo	JIBS	2002	7.14
46-48	Chakrabarti et al.	JIBS	2009	58/60	47	Arora & Fosfuri	JIBS	2000	7.00
46-48	Vaara et al.	HR	2003	58/63	48	Demirbag et al.	JWB	2007	6.86
49	Chen et al.	AMJ	2010	57/57	49	Campbell et al.	JIBS	2012	6.77
50-51	Crossland & Hambrick	SMJ	2011	56/59	50	Hartmann et al.	JWB	2010	6.67
50-51	Griffith et al.	JIBS	2000	56/64	51	Chari & Chang	JIBS	2009	6.57
52-53	Dow & Larimo	JIMk	2009	54/57	52	Aybar& Ficici	JIBS	2009	6.40
52-53	Schlegelmilch & Chini	IBR	2003	54/54	53	Shenkar et al.	AMR	2008	6.33
54	Stahl & Caligiuri	JAP	2005	52/53	54	Ambos & Ambos	JIM	2009	6.14
55	Morschett et al.	JIM	2010	51/53	55	Van Vianen et al.	AMJ	2004	6.13

*Ranked by total number of citation, excluded self-citations.

Observing Table 6 we may identify some particularly recent articles are among the most cited ones in relative terms. The subjects of the most recent papers are rather mixed, but we may identify a growing interest in the institutional approach. For instance, Crossland and Hambrick's (2011) study on the influence of formal and informal national institutions on managerial discretion of CEOs; Schwens et al.'s (2011) study of the influence of formal and informal institutions in the choice of entry mode by small and medium size firms; and Berry et al.'s (2010) proposal of a multidimensional measure of institutional distance. Other recent articles which are highly influential include papers which focus on psychic distance (e.g. Dow and Ferencikova, 2010; Dow and Larimo, 2009) which includes national cultural differences but also other national-level differences (Johanson and Vahlne, 1977). More recently published articles which are gaining quick influence, specifically Campbell et al. (2012) —an analysis of the influence of CD in multinationals corporate social responsibility activities— and Vaara et al. (2012) —a study on the impact of organizational and national cultural differences on social conflict and knowledge transfer in international acquisitions, address other host-country dimensions which are posited to influence firms' operations abroad. These articles are not among the most cited ones in absolute terms; however, their high relative citation ratio points to an expected high influence in the near future. Therefore we may identify a growing influence of research addressing the multiple challenges of international business environment which go beyond national cultural differences.

Although one of the most common criticism placed on citation analysis is the unequal frequency of citation of conceptual and empirical articles (Chandy and Williams, 1994; Harzing, 2002), the percentage of conceptual articles within this selected list —18%— is not too far from the percentage of this kind of articles in the database —12%, as shown in LVG (2015). However, it

is worth noting that this percentage raises to 27% when focusing on the top-10 most cited articles. Among these it is the most cited article within the database: the piece of research by Johanson and Vahlne (2009) aimed at revisiting the Uppsala internationalization model in the light of new business practices and recent theoretical advances (over 500 citations in just 6 years). Johnson et al. (2006) —an article that develops a model of cross cultural competences to be applied in international business and international human resource management— and Shimizu et al. (2004) —an analysis of cross border mergers and acquisitions as entry mode in foreign markets, dynamic learning process from a foreign culture, and value creating strategy— are the other two conceptual articles within the top-10 list.

One third of the top-10 most cited articles deal with foreign direct investments: the meta-analysis by Tihanyi et al. (2005) focused on the impact of CD on entry mode choice and performance, the study by Brouthers and Brouthers (2001) centered on the role played by the interaction between CD and host country risk on the choice between wholly owned subsidiaries and joint ventures, and Delios and Henisz's (2003b) study aimed at extending the sequential model of internationalization by incorporating the policy environment as a source of uncertainty to a firm whose relevance can be similar to that of cultural and social environment. There is only one work related to international alliances within this top-10 list: Pothukuchi et al.'s (2002) study centered on the analysis of national and organizational culture differences on international joint ventures performance. The articles by Evans and Mavondo (2002) —an exploration of a comprehensive measure of psychic distance and its influence in organizational performance—, Waldman et al. (2006) —an analysis of the cultural and leadership variables associated with corporate social responsibility values—, Berry et al. (2010) —a proposal of a multidimensional measure of cross national distance and an empirical exploration of its influence in foreign expansion choices—,

and Zhang et al. (2003) —a study of the influence of cultural and country differences on relational norms and trust-building activities between buyers and sellers— complete the top-10 list of most cited articles.

An analysis of the most influential authors and institutions

A total of 120 authors and 80 academic institutions¹³ are involved in the most cited articles gathered in Table 6. From this list we selected the top 25-most-cited authors by estimating cumulative cites based on these 55 articles (actually 28 authors, as 4 different scholars share the 25th position; see Table 7).

Table 7. Top authors based on cumulative citations

Rank	Authors	Total citations excluding self citations	Rank	Authors	Total citations excluding self citations
1-2	Johanson, Jan	513	15	Drogendijk, Rian	172
1-2	Vahlne, Jan-Erik	513	16	Schlegelmilch, Bodo B.	162
3	Luo, Yadong	313	17-18	Brouthers, Keith D.	161
4	Griffith, David A.	294	17-18	Brouthers, Lance	161
5-6	Delios, Andrew	258	19	Vaara, Eero	155
5-6	Henisz, Witold J.	258	20-24	Chen, Chao C.	145
7	Stahl, Gunter	255	20-24	Choi, Jaepil	145
8-9	Russel, Craig J.	238	20-24	Damanpour, Fariborz	145
8-9	Tihanyi, Laszlo	238	20-24	Park, Seung Ho	145
10	Slangen, Arjen	213	20-24	Pothukuchi, Vijay	145
11-12	Evans, Jody	203	25-28	de Luque, Mary Sully	128
11-12	Mavondo, Felix T.	203	25-28	House, Robert	128
13-14	Katsikeas, Constantine S.	175	25-28	Waldman, David A.	128
13-14	Skarmeas, Dionisis	175	25-28	Washbur, Nathan	128

As shown in Li and Tsui (2002), this is a conservative estimate of the impact of these authors' work, as we did not include in this cumulative counter other articles they published that did not survive the selected cutoff of 50 citations. Table 7 shows that Johanson and Vahlne are the only authors with over 500 citations of their work, Luo has more than 300 citations, and 9 different

¹³ The article by Waldman et al. (2006) has 4 main authors and 37 additional collaborators. Only the main authors and their respective institutions have been included in this ranking.

authors gather more than 200 citations (Griffith, Delios, Henisz, Stahl, Russel, Tihanyi, Slangen, Evans, and Mavondo). It is noteworthy to point that Johanson and Vahlne have only one article (co-authored by both of them) within this selected list, so that their clear prominent position is exclusively due to this particular piece of research. Following Xu et al. (2008), we have gathered information about these top-authors' current institutional affiliation of (Table 8).

Table 8. Institutions currently hosting the most cited authors

Institution	Country
Aalto U. School of Business	Finland
Arizona State U.	United States
Athens U. Economics	Greece
China Europe International Business School	China
Erasmus U. Rotterdam	Netherlands
Goteborgs U.	Sweden
Kennesaw State U.	United States
Lehigh U.	United States
Monash U.	Australia
National U. Singapore	Singapore
Rutgers, The State U. New Jersey	United States
Sungkyunkwan U.	South Korea
Texas A&M U.	United States
U. Groningen	Netherlands
U. Leeds	United Kingdom
U. London	United Kingdom
U. Melbourne	Australia
U. Miami	United States
U. Oklahoma	United States
U. Pennsylvania	United States
Uppsala U.	Sweden
Utah State U.	United States
Vienna U. Economics and Business Administration	Austria

U.: University of/University

It is to be expected that the institutions where these scholars are currently working hold considerable influence on the research field in the near future. As we can see in the table, it may be expected that some institutions that are not currently in top positions within the volume/productivity/citation rankings emerge and/or improve their positioning. We may identify European (e.g.: Aalto University-Finland, Athens University of Economics and Business-Greece, University of Groningen-Netherlands, Göteborgs University-Sweden), US (e.g.: Kennesaw State University, Lehigh University, Utah State University) and Asia-Pacific institutions (e.g.: China Europe International Business School-China, National University of Singapore-Singapore, Sungkyunkwan University-South Korea) which may increase their influence. The geographic

pattern shows a balanced distribution among European and North American institutions, as well as a slight increase in the weight of academic institutions coming from the Asia-Pacific region.

SCIENTIFIC COLLABORATION

The study of collaboration trends informs about the relevance of research teams and networks, as well as about the relevance of different kinds of collaborative research (intramural, national, and international). Less than 20% of the 265 articles are single-authored. This result points to the relevance of team-projects and networks of scholars that facilitate access to resources (i.e.: expertise, new skills, equipment, funds), increase efficiency, allow tackling “bigger” problems or challenges, and/or improve scholars’ prestige and visibility (Beaver, 2001). This particularly high rate of co-authored articles is consistent with the publication trends already pointed by Inkpen and Beamish (1994) and Floyd et al. (1994) in IB and Management journals respectively. As shown in both studies, the publication pattern has consistently evolved towards collaborative research. Furthermore, this tendency is not exclusive of the business and management fields, as scientific collaboration –as measured by means of co-authorship patterns– has considerably increased during the last decades at all levels of aggregation in a wide range of scientific fields (Glänzel, 2001).

Our analysis points to a particularly high number of multi-authored articles (more than 42% of the articles are co-authored by 3 or more researchers). This publication pattern points to the relevance of participating in large research teams or networks in order to achieve publishing in the top-tier journals analyzed in this study. This pattern can be related to the low rate of exclusive intramural collaborative research (collaboration among authors working at the same academic institution), as less than 20% of co-authored articles reflect exclusive intramural co-authorship.

Conversely, up to 41.5% of total articles and 50% of co-authored articles reflect international collaboration (i.e.: the authors' institutional affiliation includes more than one country). Both the increase of the density of the networks and the intensification of international collaboration are patterns also identified in different studies related to other research fields (Glänzel, 2001), but scarcely explored in the IB and Management fields. A cross-tab analysis of the international collaboration ratio in the articles gathered in the database and the year/journal International Collaboration ratios provided by Scopus for the selected list of journals searched in this study shows that the presence of international collaboration within this research area is higher than average.

In order to analyze the potential influence of international collaboration on scholars' productivity as measured by journal impact factors, we divided the database in two sub-samples based on presence/absence of international collaboration. We then performed a mean difference analysis for each of the 9 journal metrics mentioned before. No statistical differences have been found. Therefore, our study does not show a positive effect of international collaboration on achieving journals with higher impact factors. Conversely, international collaboration seems to play a positive influence on articles actual impact as measured by number of citations: the percentage of articles showing an international co-authorship pattern raises to 52% among the most cited articles.

ANALYSIS OF THE KNOWLEDGE BASE

The analysis of the knowledge base studies the bibliographic references included in the set of researched articles in order to identify not only the most relevant individual references, but also clusters of closely related documents, as well as potential interrelations among them.

As a first step, it examines the bibliographic references cited in research documents as an indicator of the sources of information used and the approaches connected or integrated in their work (Garfield, 1979; Kochen, 1987; Smith, 1981). Therefore, this analysis allows identifying the works that have exerted the highest influence on the perspectives, development, and results of the articles being studied. It bases on the same assumption as the citation analysis—a work cited more often is more influential to a given field—, but as a reverse process as it analyzes the works that have been cited by the articles included in the database.

As a second step and in order to examine potential interrelations, we also computed the number of times that two documents appear jointly cited (i.e.: co-citation analysis). This allows identifying clusters of related documents and their potential interrelation. Clusters are formed by selecting all papers that can be linked together by a specified joint-use threshold. This analysis explores the research fronts of the field under study; that is, the groups of highly cited and interrelated papers referred to as core papers in the field. It is worth noting that although the works within a specific research front address the same questions, they do not necessarily have to share the same perspective or agree with each other. This is a technique used widely to identify the structure of knowledge in different fields of study—see Acedo and Casillas (2005) and Dagnino et al. (2015) for exhaustive reviews.

To perform these analyses we retrieved the relevant meta-information (Zupic and Cater, 2014) from the 265 articles in our sample, including the 18,593 unique references (averaging 70.2 per article). We examined all the references to consolidate any duplicate versions, misspellings of the authors' names or inconsistencies of the volumes or page numbers. We also consolidated every book reference to account for different editions of the same work. We then followed the

procedure put forward by Ferreira et al. (2014a) to identify the most influential works within the field as well as how they interconnect to support the extant literature.

Table 10 presents the 40 most frequently used references¹⁴. The table shows that almost 80% of these references are articles published in academic journals (22% of them are books), as well as the prevalent role of the *Journal of International Business Studies* as main source of referenced articles—more than 40% of these selected references come from this journal. Two management journals—the *Strategic Management Journal* and the *Academy of Management Journal*—also play a particularly relevant role, as they gather jointly over 20% of these references.

¹⁴ Three of these articles (i.e.: Barkema et al., 1996; Kim and Hwang 1992; and Parkhe, 1991) and 11 different authors gathered in this list are also included in the ranking of most cited an influential articles/authors in global strategy research published during the 90s (Peng and Zhou, 2006).

Table 10. Most cited works by the articles included in the database

Rank	Work	Citations	Rank	Work	Citations
1	Hofstede (1980)	219	21	O'Grady & Lane (1996)	29
2	Kogut & Singh (1988)	127	22-25	Barkema et al. (1997)	26
3	Shenkar (2001)	76	22-25	Trompenaars & Hampden-Turner (1993)	26
4	Johanson & Vahlne (1977)	57	22-25	Brouthers & Brouthers (2001)	26
5	Hofstede (1991)	51	22-25	Johanson & Wiedersheim-Paul (1975)	26
6	Barkema et al. (1996)	48	26-27	Parkhe (1991)	25
7	Gatignon & Anderson (1988)	43	26-27	Ronen & Shenkar (1985)	25
8-9	Morosini et al. (1998)	38	28-32	Armstrong & Overton (1977)	24
8-9	House et al. (2004)	38	28-32	Hall (1976)	24
10-13	Hair et al. (1979)	36	28-32	Hennart (1988)	24
10-13	Kim & Hwang (1992)	36	28-32	Brouthers (2002)	24
10-13	Bartlett & Ghoshal (1989)	36	28-32	Kostova (1999)	24
10-13	Park & Ungson (1997)	36	33	Cohen & Levinthal (1990)	23
14	Erramilli & Rao (1993)	33	34-35	Chang & Rosenzweig (2001)	22
15-16	Williamson (1985)	32	35-35	Aulakh et al. (1996)	22
15-16	Hennart & Larimo (1998)	32	36-40	Zaheer (1995)	21
17	Barkema & Vermeulen (1997)	31	36-40	Buckley & Casson (1976)	21
18-20	Barkema & Vermeulen (1998)	30	36-40	Weber et al. (1996)	21
18-20	Anderson & Gatignon (1986)	30	36-40	Kogut (1988)	21
18-20	Morgan & Hunt (1994)	30	36-40	Hennart & Reddy (1997)	21

Source: Authors computations using *ISI Web of Knowledge* data.

The most relevant and influential work is Hofstede's (1980) book in which four different dimensions of national culture are introduced, analyzed, and measured for a set of countries, consistent with previous research which have suggested the influence of Hofstede in the last decades (e.g. Chandy and Willims, 1994; Ferreira et al. 2014b; Pinto et al., 2014) The article by Kogut and Singh (1988) is second in the ranking. This is a piece of research focused on the choice of entry mode in foreign direct investment processes, offering an explanation based on a transaction costs theory approach (Ferreira et al., 2014c); however, its prominent position is due to the introduction of an index that integrates in just one unique measurement the above referred four cultural dimensions in order to measure the cultural distance between two countries. In turn, Shenkar's (2001) article is a critical review of this particular CD construct "outlining its hidden assumptions and challenging its theoretical and methodological properties" (Shenkar; 2001, 519). The review analyzes this construct's shortcomings and limitations, as well as their impact on entry mode research. Therefore, the 3 most frequently referenced articles are clearly methodological and focused on the way in which existing cultural distance among countries is (or should be) measured. Hall (1976), Hofstede (1991), House et al. (2004), Ronen and Shenkar (1985), and Trompenaars and Hampden-Turner (1993); are other highly-cited research pieces that also center their attention on this subject.

The article by Johanson and Vahlne (1977) developing the Uppsala internationalization model — a gradual or sequential international growth model based on the role played by cumulative knowledge and accrued experience— is the first conceptual article included in the list. It is noteworthy to remember that the "updated" version of this model (Johanson and Vahlne, 2009) is the most cited article included in our dataset. The study of alternative entry mode strategies and

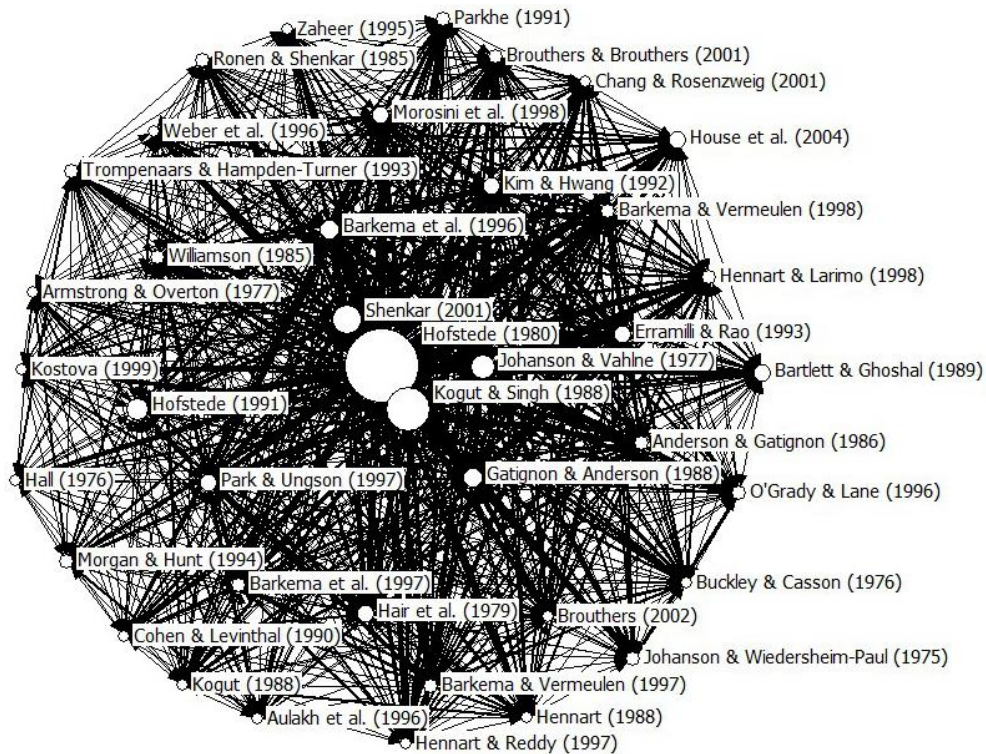
the analysis of the different factors conditioning the choice among them gather a particularly high number of articles included in this list¹⁵. Of course, national cultural traits and cultural differences between the home and the target countries of the internationalization process are conditioning factors included in all these studies (e.g.: Barkema et al., 1996; Gatignon and Anderson, 1988; Kim and Hwang, 1992; Erramilli and Rao, 1993). Most of them focus on the choice between alternative entry modes related to foreign direct investment processes (i.e.: choice between wholly-owned subsidiaries and joint ventures or between new start-ups and acquisitions). A second group of articles related to entry mode strategies focuses on the influence of NC/CD on the performance and evolution of different entry modes (e.g.: joint ventures, acquisitions) —Barkema and Vermeulen (1997), Morosini et al. (1998), Park and Ungson (1997), Parkhe (1991), among them. The influence of NC/CD on multinationals organization design (e.g.: Bartlett and Ghoshal, 1989) or on knowledge transfer and absorptive capacity (e.g.: Cohen and Levinthal, 1990; Kostova, 1999) are also among the subjects addressed to by some of these top-referenced articles.

Examining the joint use of references allowed us to understand the interconnectedness of these works and depict the intellectual structure of the field (Ferreira et al., 2014a; Zupic and Cater, 2014). Two works used in the same article suggest some kind of connection between them (White and McCain, 1990). We selected the 40 most cited works in our sample and constructed a co-occurrence matrix to plot a network (Shafique, 2013). Figure 1 presents the co-occurrence network from which we infer the most relevant works and the relation among them. The influence of the reference is depicted both by the position in the network (central positions are

¹⁵ The analysis of entry mode strategies is also a major theme addressed by most cited articles in IB research between 1996 and 2006 (Griffith et al., 2008).

more influential) and the size of the node (a larger circle means a more important work), while relations between nodes are depicted by a line; the thicker the line, the stronger the relation – i.e.: the more often two works are used together.

Figure 1. Co-citation network



Source: Authors computations using *ISI Web of Knowledge* data. Network plotted with *Ucinet*.

Observing the co-citation network we identify a cluster of highly interconnected works at the core dealing with cultural distance measurement (Hofstede, 1980; Kogut and Singh, 1988; Shenkar, 2001). The 3 most frequently cited papers are strongly interconnected, supporting the idea already placed in LVG (2015): regardless of its limitations and shortcomings (Shenkar, 2001), the index developed by Kogut and Singh (1988) to integrate the national cultural dimensions measured by Hofstede (1980) remains as the most frequently used measurement of

CD within IB literature. Furthermore, the pivotal position of this model is corroborated by the thick lines (i.e.: strong relations) that connect these articles with the different works putting forward alternative cultural models/measurements located in peripheral positions (Hall, 1976; Trompenaars and Hampden-Turner, 1993; House et al., 2004). This evidence suggests that these models/measurements have been used as an alternative to the “standard” or “traditional” measurement most widely accepted within the IB field and that their selection and use requires some kind of justification, comparison with, and/or reference to the “traditional” model.

On a second layer we find a number of works on international strategy issues such as internationalization path (Johanson and Vahlne, 1977) and entry mode choice and/or performance (Barkema et al., 1996, Erramilli and Rao, 1993; Gatignon and Anderson, 1988; Park and Ungson, 1997) that are tightly connected to the core works. This evidence points to a particularly high use of the above referred traditional measurement of CD in the articles dealing with these issues. Conversely, the above mentioned articles dealing with organizational design, knowledge transfer, and absorptive capacity do not rely so heavily on this model. The articles that base on a particular theoretical approach —e.g.; the analysis related to entry modes based on Transaction Cost Economics by Hennart (1988). Hennart and Larimo (1998), and Hennart and Reddy (1997)— and conceptual pieces of research —e.g.: Buckley and Casson (1976), Zahher (1995)— are located in peripheral positions in the network.

DISCUSSION

This piece of research is a comprehensive quantitative literature review focused on the relevance of national culture in International Business research. It has been developed as a complement to the qualitative literature review recently published in the *International Journal of Management*

Reviews by LVG (2015). LVG's article presents a map of the field and explores its research agenda following a subjective approach based on the authors' interpretation. However, to fully understand the intellectual structure of a field of research both qualitative/subjective and quantitative/objective analyses are needed, as they complement each other (Acedo and Casillas, 2005). Therefore, this quantitative review relies on the same list of 265 articles published in top IB and Management journals previously selected by LVG (2015).

A wide set of bibliometric techniques and indicators (i.e.: absolute and adjusted counting, journals performance, citation analysis, indicators of collaborative research, and analysis of the knowledge base) have been used in order to provide information about institutions and scholars' research productivity and performance, their current and potential influence in the field, and the collaborative patterns they have followed. The article also explores the authors/works that have exerted the greatest influence on the researched body of literature, interconnections among them, and existing research fronts. In short, this study sheds light on the source and magnitude of the scholarly and institutional influence in this area or sub-field within IB.

Our results and rankings must be interpreted cautiously and always keeping in mind that they are contingent to the selected time period and searched journals. Anyhow, it is possible to derive some trends and conclusions. The first conclusion is that in order to have a comprehensive understanding of the ranking of academic institutions and academicians, different measures must be combined. It is clear that a high number of publications in top academic journals (as those searched in this study) clearly indicates that a scholar/institution has been successful in generating high visibility output considered as validated knowledge (Podsakoff et al., 2005; Ramos-Rodríguez and Ruíz-Navarro, 2004). However, this number does not provide information about this output's potential/actual impact. Ranking scholars or institutions by using the number

of publications in an isolated way hides the implicit assumption that all contributions have equal impact. As pointed in Peng and Zhou (2006), although all published journal articles can be argued to be high quality research which makes a contribution, their impact is not likely to be equal.

Using journals metrics (impact factors and influence scores) is an initial option to overcome this shortcoming (Treviño et al., 2010), as they provide a first approach to the publishing profile of authors and institutions. As a wide range of metrics exist, each of them favoring a particular issue (raw impact, weighted impact, immediacy, etc.), the use of a single metric does not provide a comprehensive oversight of research potential impact. Just on the contrary, different metrics based on diverse data sources and different methodologies must be considered. Therefore, 9 different metrics have been used in this article in order to measure institutions and authors' productivity. Even when considering multiple metrics, ranking authors and institutions based only on journals' performance may derive in a bias, as these metrics relate to "an average article" published in a specific journal/year.

A citation analysis allows measuring the actual impact of a particular article. A citation to a work means that it has been used and recognized as relevant by the citing scholar and that the cited work is somehow related in content to the citing one (Smith, 1981). Therefore, it must be emphasized that citations measure influence (Starbuck, 1994). Regardless of its objective nature, biases are still likely —older publications getting, on average, a higher number of citations, potential citation based on legitimacy issues, no differentiation between positive and negative citation, miss-citation, or some type of articles (i.e: conceptual, reviews) generally receiving more

cites (Harzing, 2002; Chandy and Williams; 1994; Glänzel and Schoepflin, 1999; Mizruchi and Fein, 1999; Peng and Zhou, 2006).

As each measure has advantages, but also shortcomings, considering a wide spectrum of measures becomes essential in order to provide a reliable overview of the field. This wide range of measures may collectively help form a fairly accurate assessment of the role authors, journals, and institutions play in contributing to the research field. Actually, our analysis relative to the role played by individual academicians reveals that volume (number of publications), productivity (publications impact based on journals' performance), and influence (number of citations) do not always overlap. In summary, although one may intuitively expect that more prolific authors are also highly productive and cited, this is not necessary the case —our findings relative to this point are consistent with those achieved by Peng and Zhou (2006) in their analysis relative to global strategy literature. In addition, all these measures must be complemented by an analysis of collaborative research patterns, in order to understand the role of individual scholars and research teams, as well as to explore existing interactions among academic and non-academic institutions and the relevance of intramural and extramural collaboration.

The analysis relative to institutions shows similar results relative to a low correlation among most prolific, most productive, and most influential (cited) ones. Our results point to a particularly wide international scope consistent with that already shown in studies regarding the entire IB field (Lahiri and Kumar, 2012; Treviño et al., 2010; Xu et al., 2008). However, a clear differentiated feature of the research within this particular subfield is the prevalent role of European academic institutions over North-American and Asia-Pacific ones. A more balanced

influence of European and US institutions is expected in the near future, as shown by the analysis of the institutions currently hosting the most influential authors within the field.

Collaborative research and specifically international collaborative research plays a crucial role in this body of literature, as our results show a high number of articles co-authored by large and cross-national teams. It seems that international collaborative research does not influence scholars' performance in terms of achieving journals with higher impact or influence, although it has some influence on articles impact (citation). Collaborative patterns are limited to collaboration ties and networks among academic institutions, as active collaboration between academic institutions and firms or governmental agencies is extremely scarce.

The analysis of the knowledge base shows that methodological issues, specifically those related to the way in which cultural dimensions and cultural distances between countries are measured, remain as a key issue in this field. Furthermore, the co-occurrence analysis points to a particularly wide body of articles using a model/measurement of cultural distance (i.e.: Hofstede's model of cultural dimensions and the index by Kogut and Singh) whose shortcomings and limitations are known in advance by the authors using them (Shenkar, 2001). Their use seems to rely (at least partially) in legitimacy issues (i.e.: former studies using the same measurement that is somehow accepted as an standard within this body of research) and easiness of use, as well as in the lack of an accepted clear alternative.

Limitations and future directions

Although the present study provides important insights into the state of scholarship in the IB/NC area, it is important to note several limitations.

We have relied on an already existing list of selected articles dealing with our intended issue. Although this decision has allowed us to complement LVG's (2015) qualitative study, it implies falling into the same shortcomings related to the selection of journals (only top tier academic IB and Management journals) and type of documents (only full-length articles).

As said before, results are contingent to the selected time period. Additionally, past productivity/influence is not necessary and indicator of future one. As stated in Xu et al. (2008), the productivity of authors varies depending on their personal and professional cycles, editorial roles, and so on. In addition, when dealing with institutions, mobility in academia must be taken into account. Although we have considered both the institution hosting the authors at the moment the articles were published and the institutions currently hosting these authors, there is no guarantee that they will keep in the latter. Furthermore, as pointed by Stahl et al. (1988) and Trieschmann et al. (2000) institutional productivity can be related to faculty size, the proportion of full professors, the existence of doctoral programs, and editorships.

An extension of this work using more sophisticated citation methodologies (e.g.: second generation cites, indirect self-citation) —see, for instance, Tahai and Meyer (1999)— could be an interesting issue within the research agenda. Furthermore, as pointed by Peng and Zhou (2006), a meaningful measure of an article's influence would be its impact on the profession rather than on researchers. Although this arises as an exciting challenge, it requires a data source quite different from the one used in this research.

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